## **REVISED**

## **Standard Request for Qualifications**

**Environmental & Concept Report Services** 

for

Project No.S-0030(47)120 SR-30; 1400 West to Main Street, Logan

> October 4, 2007 September 25, 2007

#### SUMMARY SHEET

1. Project Number: S-0030(47)120

2. Location: SR-30; 1400 West to Main Street, Logan

3. ePM PIN No.: 6459

4. Requested Services: Environmental (ES) & Concept Report

5. Source(s) of Funding: State

6. UDOT Project Administrator:

Alan M. Loiacono
RFQ Contract Administrator
Utah Department of Transportation
Consultant Services
Box 148490
4501 South 2700 West
Salt Lake City, Utah 84119-5998
Telephone 801-965-4804
aloiacono@utah.gov

7. UDOT Project Management

Brad Humphreys
Project Manager
Utah Department of Transportation
Region 1
166 West Southwell Street
801-620-1684
bhumphreys@utah.gov

- 8. Advertisement Dates: Saturdays, September 22 and September 29, 2007.
- Statement of Qualifications (SOQ) Due Date: 11:00 a.m., Wednesday, October 17, 2007.
- 10. Deliver 8 hard-copies and an electronic PDF file on a CD of the SOQ to the Utah Department of Transportation, Office of Consultant Services, 4<sup>th</sup> Floor NE Corner, 4501 South 2700 West, Salt Lake City, Utah 84119-5998 no later than 11:00 a.m. on Wednesday, October 17, 2007.

### SOQ's will not be accepted after the 11:00 a.m. deadline.

11. Type of Statement Required: In accordance with *Utah Department of Transportation Guidelines for Preparing Standard Statement of Qualifications*.

The SOQ has a maximum page-limit of **ten** pages.

- 12. UDOT Selection Team Meeting: Thursday, October 25, 2007.
- 13. Oral Interviews Date: Selection may be from SOQ scores; however, should the Selection Team determine it is necessary, the interviews will be held on Thursday, November 1, 2007.

14. Pre-negotiation Meeting Date: TBD

15. Negotiation Meeting Date: TBD

16. Notice to Proceed Date: TBD

17. Project Completion Date: 18 months from Notice to Proceed.

## **Consultant Selection Schedule**

Date	Day	Action			
9/22/07	Saturday	Advertisement of RFQ in newspapers			
9/25/07	Tuesday	Posting of RFQ on UDOT Consultant Services Project			
		Advertisement website			
9/29/07	Saturday	2 <sup>nd</sup> Advertisement of RFQ in newspapers			
10/17/07	Wednesday	Statements of Qualifications are due at 11:00 a.m.			
10/25/07	Thursday	UDOT Selection Team Meeting			
11/1/07	Thursday	UDOT Consultant Selection Interviews			
11/1/07	Thursday	Consultant Selection			

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Appendix B: Proposed Key Personnel to Be Used on UDOT Project Form
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#### ADVERTISEMENT

#### NOTICE OF CONSULTANT SERVICES

The Utah Department of Transportation (UDOT) is seeking the services of a qualified Consultant for Environmental Services and Concept Report, Project Number S-0030(47)120; SR-30; 1400 West to Main Street, Logan in Cache County.

If you are interested in submitting a Statement of Qualifications, information on the Request for Qualifications and Guidelines for Preparing a Statement of Qualifications will be available Tuesday, September 25, 2007 and may be obtained from the Utah Department of Transportation Web site <a href="udot.utah.gov">udot.utah.gov</a> under "Inside UDOT > Internal Groups and Divisions > Project Development > Consultant Services > Project Advertisements" or <a href="udot.utah.gov/index.php?m=c&tid=614">udot.utah.gov/index.php?m=c&tid=614</a>. The deadline for submitting the Statement is 11:00 a.m. on Wednesday, October 17, 2007. The right is reserved by the Department to reject any and all Statements of Qualifications.

The Utah Department of Transportation encourages prime consultants to use DBE/WBE's as sub-consultants where practicable.

September 22, 2007

Utah Department of Transportation John R. Njord Executive Director

## <u>Introduction</u> - See **Appendix C** which includes:

- Scope of Work (Objectives and Tasks)
- QC/QA Plan Requirements
- Department Furnished Items

### **Project Dates:**

Consultants are required to meet the dates set for the oral interviews and negotiation meeting. Consultants are also advised to meet the information submittal dates outlined in the summary sheet. Failure to meet these dates will be considered non-responsive.

## Required Key Personnel Qualifications:

The Consultant shall be responsible to ensure that all personnel proposed under this Request for Qualifications (RFQ) be qualified through training, experience, and appropriate certification for the tasks assigned and shall have a working knowledge of Department standard practices.

The Consultant is expected to complete the form, *Proposed Key Personnel to Be Used on UDOT Project* (attached as **Appendix B** to this RFQ). The Appendix B should state the certification and education levels of the individuals proposed for use on this contract including sub-consultants' personnel. **The completed form** <u>must</u> **be included in statements but will not count as one of the allowed pages.** 

### Required Availability of Key Personnel:

When Consultants list personnel on Appendix B *Proposed Key Personnel to Be Used on UDOT Project* Form, the Consultant is agreeing to make the personnel available to complete work on the contract at whatever level the project requires.

### Required Percentage of Work for Prime Consultant:

The Consultant must perform work valued at not less than 30% 50% of the total work, excluding specialized services, with its own staff. Specialized services are those services or items that are not usually furnished by a consultant performing the particular type of service contained in this RFQ.

### Required Completion and Acceptance Criteria:

Progress payments will be made with a five-percent retainage of the invoiced amount for work in progress. Final payment, including any retainage, shall be made after all of the work has been completed and the final estimate, project records, and documentation have been received and accepted by the Utah Department of Transportation as accurate and complete. Penalties may be assessed for failure to perform in a satisfactory manner.

### Applicable Federal and State Regulations:

The Consultant shall conform to all applicable state and federal regulations.

### **Debarment Certification:**

Federal regulations require certification by prospective participants (including contractors, subcontractors, and principals) as to current history regarding debarment, eligibility, indictments, convictions, or civil judgments. The selected Consultant will be required to certify in accordance with contract Standard Terms and Conditions.

## Authorization to Begin Work:

Notice to proceed will be given by Consultant Services as soon as the contract is approved and signed by all parties and returned to Consultant Services.

## **Required Statement Contents:**

The Statement from the Consultant should contain the information identified in the attached *Utah Department of Transportation Guidelines for Preparing Standard Statement of Qualifications*.

## Statement Evaluation Procedures:

The Statement shall be evaluated by a Department Selection Team in accordance with the criteria described in the *Utah Department of Transportation Guidelines for Preparing Standard Statement of Qualifications*.

### Conditions of Proposal:

All costs related to the preparation of the Statement and any related activities such as interviews are the sole responsibility of the Consultant. The Department assumes no liability for any costs incurred by Consultants throughout the entire selection process.

### Disposition of Statements:

Statements become the property of the Utah Department of Transportation, are treated as privileged documents, and are disposed of according to Department policies, including the right to reject all statements. The statement of the successful Consultant shall be open to public inspection for a period of one year after award of the contract. Statements of Consultants who are not awarded contracts shall not be open to public inspection and will be destroyed once the contract is executed with another consultant.

If the Consultant selected for award has required in writing the nondisclosure of trade secrets and other proprietary data so identified, the Consultant Services Manager shall examine the request in the statement to determine its validity prior to award of the contract. If the parties do not agree as to the disclosure of data in the contract, the Consultant Services Manager shall inform the Consultant in writing what portion of the statement will be disclosed and that, unless the Consultant withdraws the statement, it will be disclosed. If the Consultant withdraws their Statement, the Consultant will not be awarded the contract.

Ownership of Documents: All tracings, plans, manuscripts, specifications, data, maps, etc. prepared or obtained by the Consultant as a result of working on this contract, shall be delivered to and become the property of the Department.

## Financial Screening:

The Department requires Consultants be Financially Screened prior to performing work for UDOT. If a Consultant is selected and has not been financially screened and approved within <u>two weeks</u> after selection, the Consultant will be disqualified unless the delay is due to problems or delays by UDOT.

The time it takes a Consultant to complete the Financial Screening process varies and therefore the Department encourages Consultants to submit their *Financial Screening Application* at the same time as their Statement of Qualifications or before.

Consultants may obtain the *Financial Screening Application* from the UDOT Web site <a href="https://www.nder.nde.com/udot.utah.gov">udot.utah.gov</a> under "Inside UDOT > Internal Groups and Divisions > Project Development > Consultant Services > Forms" or <a href="https://wdot.utah.gov/index.php?m=c&tid=287">udot.utah.gov/index.php?m=c&tid=287</a>. For questions, contact the Consultant Services Accountant at 801-965-4138. A Consultant's Financial Screening status is effective for the period of one year from the time the Consultant is approved.

## **Preaward Audit:**

In the event that a proposing consultant has failed to pay UDOT monies due to the Department for over payment on past projects, UDOT has the right to reject and/or disqualify the firm's statement of qualifications. Disqualification will be based on the audit findings, determinations, and recommendations made by the Department's authorized agent.

### **Insurance Certificates:**

The Consultant is required to provide the Department with Certificates of Insurance referencing the project naming the Utah Department of Transportation and the State of Utah as additional insureds.

## Subscription to the UDOT Consultant Services Update Service:

The Department recommends Consultants interested in proposing a Statement of Qualifications subscribe to the UDOT Consultant Services Update Service on the UDOT Web site <a href="https://doi.org/10.1007/journal.com/">udot.utah.gov/</a> under "Doing Business > E-Mailing Lists" or <a href="https://doi.org/10.1007/journal.com/">udot.utah.gov/index.php?m=c&tid=548&type=1&item=2048&d=full</a>.

If there are any changes affecting the Request for Qualifications, notice will be sent out via an email through the update service.

#### Consultant and/or Corporate Logos or Branding

Consultant and/or corporate logos or branding identification may no longer be displayed in **public** documents or products produced for UDOT beginning July 1, 2005. It is UDOT's intent that consultants should place identifying information, in text format, in appropriate places in documents. This requirement does not apply to Statements of Qualifications. For specific questions or further guidance, please contact Gaye Hettrick, Consultant Services Manager, 801-965-4639 or <a href="mailto:ghetrick@utah.gov">ghettrick@utah.gov</a>.

Consultants and/or corporations are specifically restricted from placing logos or branding on the following items:

- Plan Sheets or Title Blocks;
- Environmental Documents;
- Standard UDOT Forms;
- Project Websites;
- Cover Pages;
- Headers/Footers; and,
- Information and Display Boards for Public Meetings.

## Appendix A

### **Guidelines for Preparing a Standard Statement of Qualifications**

### INTRODUCTION

These guidelines were developed to standardize the preparation of a Standard Statement of Qualifications (SOQ) by Consultants for engineering services on a project. Submitting an SOQ is the beginning of the selection process and is used as the basis for selecting or for short-listing Consultants. If the Department determines interviews are necessary prior to selection, a minimum of two and a maximum of five Consultants will be short-listed and invited to an interview by the Department.

The purpose for these guidelines is to assure consistency in format and content in the SOQ prepared by Consultants and submitted to the Department. Preparing an SOQ instead of a detailed proposal reduces the time requirements for the Consultants and simplifies the review process for Department personnel.

### SOQ SECTIONS

The Statement of Qualifications should contain the following sections in the order listed.

- 1. Introductory Letter
- 2. Project Team
- 3. Capability of the Consultant
- 4. Approach to the Project
- 5. Appendix B

### SOQ EVALUATION CRITERIA

The SOQ evaluation criteria are listed below in red.

1. Introductory Letter - The introductory letter should be addressed to:

Alan Loiacono RFQ Contract Administrator UDOT Consultant Services 4501 South 2700 West Salt Lake City, UT 84119-5998

In **one page**, express your interest in the project, state qualifications to do the work, and recount any summary information on the project team or yourself that may be useful or informative to the Department.

Include the mailing and e-mail addresses and phone number of the primary contact person for this consultant selection process in the introductory letter.

No evaluation points are assigned to this section and the introductory letter will not count as one of the allowed pages.

- 2. <u>Project Team</u> The Selection Team will consider how well the qualifications and experience of the members of the project team relate to the specific project. The following information should be provided.
  - Project team flow charts including sub-consultants (see sample Project Organization Chart available on the UDOT Web site <u>udot.utah.gov</u> under "Inside UDOT > Internal Groups and Divisions > Project Development > Consultant Services > Forms" or <u>udot.utah.gov/index.php?m=c&tid=287</u> under Project Organization Chart and Related Experience Charts.)
  - Describe the qualifications, experience, and availability of key personnel on your proposed project team. (NOTE: Do not include percentages of availability as this may be misinterpreted.)
  - Provide a spreadsheet list of projects you have completed during the last five years. The heading of the spreadsheet should include the following (see sample Related Experience spreadsheet form available on the UDOT Web site <u>udot.utah.gov</u> under "Inside UDOT > Internal Groups and Divisions > Project Development > Consultant Services > Forms" or <u>udot.utah.gov/index.php?m=c&tid=287</u> under Project Organization Chart and Related Experience Charts. Note: Columns may be combined in order to meet the font size and margin requirements.)
    - Name of Project Manager
    - o Year
    - Type of Project
    - Project Name
    - Project Location
    - Project Description
    - Construction Estimate Cost \$Million
    - Services Performed
    - o Client
    - Reference Contact and Telephone Number

A maximum of <u>30</u> points is available for this section.

- 3. <u>Capability of the Consultant</u> The Selection Team will evaluate the Consultant's capability to perform the work.
  - Describe your firm's capability to perform the work.

- Describe any unique qualifications your firm has to perform this type of work.
- Describe your firm's internal quality and cost control procedures.

A maximum of 30 points is available for this section.

- 4. <u>Approach to the Project</u> The Selection Team will evaluate how well you have planned a basic course of action, what alternatives and/or preliminary approaches are proposed, and what provisions are identified for dealing with potential impacts, impediments, or conflicts. Explain the following:
  - Describe the course of action proposed to meet the goals and objectives of the project. Be realistic, clear, and concise.
  - Identify key project milestones.
  - Identify potential impacts, impediments, conflicts, or potential mitigation.

A maximum of 40 points is available for this section.

5. Appendix B - The Consultant is expected to complete the form, *Proposed Key Personnel to Be Used on UDOT Project* (attached as **Appendix B** to this RFQ). The Appendix B should state the certification and education levels of the individuals proposed for use on this contract including sub-consultants' personnel. The completed form <u>must</u> be included in SOQ but will not count as one of the allowed pages.

When Consultants list personnel on Appendix B *Proposed Key Personnel to Be Used on UDOT Project* Form, the Consultant is agreeing to make the personnel available to complete work on the contract at whatever level the project requires.

## SOQ FORMAT REQUIREMENTS

It is very important that submittals be clear, concise, and in the recommended format so they may be evaluated in an objective manner by the Department's Selection Team.

- 1. **Eight (8) SOQ Hard Copies** (Number sequentially from one to eight on the upper right hand corner of the cover.)
- 2. **Electronic PDF File of SOQ on a CD** (Labeled with the Consultant Name, Project Number, Project Location, PIN Number, and Submittal Due Date.)
- 3. Color is allowed
- 4. **8½" x 11" or 11" x 17" Page Sizes** (Refer to No. 12 of SOQ Format Requirements for further details.)
- 5. **One (1") Margins** (Exceptions: Consultant Name/Logo and Page Headers/Footers may be within margin)

- 6. **10 Pt Font and 12 Pt Line Spacing, Minimums** (The minimum font size is 10 point font or greater everywhere in SOQ including graphics, unless the graphics are a duplication from another source and the source is referenced. The minimum line spacing is 12 point.)
- 7. Related Experience Chart and Project Organization Chart are required (The sample charts, *Project Organization Chart* and *Related Experience Charts* are available on the UDOT Web site <a href="udot.utah.gov">udot.utah.gov</a> under "Inside UDOT > Internal Groups and Divisions > Project Development > Consultant Services > Forms" or <a href="udot.utah.gov/index.php?m=c&tid=287">udot.utah.gov/index.php?m=c&tid=287</a>.)
- 8. Bind SOQ on 11" Left Side
- 9. **Tab the SOQ Sections for easy reference of Selection Team members** (Sections are the Introductory Letter, each of the evaluation criteria, and Appendix B. If you limit information on tabs to Section Identification, Project Number, Project Location/Description, Consultant Name/Logo, and/or un-enhanced photographs, then the tab pages will not count towards the page maximum.)
- 10. Front and Back Cover Pages are allowed (Information on the front cover page is not restricted. Cover pages will not count towards the page maximum.)
- 11. **Appendix B is required** (Appendix B will not count towards the page maximum.)

A maximum total of 100 points is available for the Standard Statement of Qualifications. A one-point penalty will be assessed by Consultant Services for <u>each</u> applicable violation of the above (#1 through #11) format requirements for a maximum 11-point penalty per SOQ.

12. **Ten-Page Maximum** – (The Statement of Qualifications has a maximum page limit of **Ten** pages.)

A page is defined as a single-sided  $8.5" \times 11"$  or  $11" \times 17"$  sheet that contains text, pictures, tables, graphs, charts, plan sheets, or any other graphics. There is a limit of up to three  $11" \times 17"$  sheets.

The Introductory Letter, Tab Pages, Appendix B, and Cover Pages will not count towards the page maximum.

Any SOQ that exceeds the ten-page maximum will receive a three-point penalty per page over the limit.

### UDOT SELECTION TEAM

The Selection Team members will receive copies of each SOQ submitted. They will review and score the SOQ's individually based on the evaluation criteria and submit their scores and comments to the Project Administrator. The Administrator will tally and compile the scores and comments. The Selection Team will then meet to discuss the scores and comments and determine whether interviews are necessary or whether the selection may be made based on the scores from the SOQ's.

If the Selection Team determines interviews are necessary, the members will develop the format of the interviews in the Selection Team Meeting by completing the *Interview Format Worksheet*.

### SELECTION INTERVIEWS

If the Department Selection Team determines interviews are necessary, the following project-specific topics may be some of the issues discussed.

- Understanding of the Work
- Approach to the Project
- Schedule Control
- Management of Project

### "SELECTING BY CONSENT" PROCESS

The final selection process will be performed using the "Selecting by Consent" (SBC) process developed by the Consultant Selection Interview Process Quality Improvement Team officially implemented August 12, 2004.

The SBC process is a scoring process that aids the Selection Team in developing the final ranking of consultants through a collaborative process. In this process each segment and question of the interview is weighted in advance during the Selection Team Meeting. After the interviews are conducted, the Selection Team scores each segment and question by consent. Consent is defined as the willingness of all Selection Team members to accept a decision reached by a collaborative process. The final selection ranking of consultants is based on the final scores developed by the Selection Team using the *Interview Scores* spreadsheet.

For more information regarding this process and copies of the *Interview Format Worksheet* and *Interview Scores* forms, see the UDOT Web site <u>udot.utah.gov</u> under "Inside UDOT > Internal Groups and Divisions > Project Development > Consultant Services > Forms" or <u>udot.utah.gov/index.php?m=c&tid=287</u>.

### SUMMARY

The Standard Statement of Qualifications (SOQ) should be clear, concise, and it should provide the Department's Selection Team Members with an understanding of the Consultant's and Sub-consultants' ability to undertake and complete the proposed project in a thorough and timely manner.

## **Appendix B**

## **Proposed Key Personnel to Be Used On UDOT Project**

Name	Firm Name	Title (Within firm and/or proposed on project)	Certification Category/Level	Utah License/ Certification No.	Other State License/ Certification No.	Education Level

Include all key personnel who are proposed to work on UDOT project including sub-consultants. Add additional pages if needed.

The Form and an example of the completed form along with further descriptions of the column headings are available on the UDOT Website <u>udot.utah.gov</u> under "Inside UDOT > Internal Groups and Divisions > Project Development > Consultant Services > Forms" or <u>udot.utah.gov/index.php?m=c&tid=287</u>.

## **Appendix C**

## A. SCOPE OF WORK

The selected Consultant of the RFQ will complete the Environmental Study (ES) and deliver quality documents for Project No. S-0030(47)120 SR-30; 1400 West to Main Street, Logan.

It has been proposed that the existing route of SR-30 from 1400 West to Main Street in Logan be adjusted with ownership of 400 North being transferred to the UDOT and ownership of 200 North from approximately 1200 West being transferred to Logan City. The entire length of the purposed roadway is approximately 1.7 miles long.

The project can be divided into three sections. The first section goes from SR-30 to approximately 850 West. This section would require building a new section of roadway in order to tie into SR-30, widening a small section of roadway, and pavement rehabilitation on approximately 650 feet of existing roadway. Included in this section is the relocation of the signal from 10<sup>th</sup> West and 200 North to 10<sup>th</sup> west and 400 North.

The second section of roadway is from approximately 850 West to 600 West. There is currently no roadway through this section. Some issues with this section include a possible signal location at the 600 West/ 400 North intersection and some conflicts with existing Railroad tracks and other existing structures.

The third section is 400 North from 600 West to SR-91. This section is mainly a residential area where the current right of way width is approximately 100 feet and the existing pavement width is approximately 50 feet wide. This section also includes a concrete box culvert.

This document provides the Work Plan for preparing an environmental study (ES) by following the Utah Department of Transportation (UDOT) Environmental Task Descriptions for an Environmental Assessment (EA).

This document should be used as a general guideline of the activities required to prepare an EA. Please refer to the UDOT EA work plan for detailed information on the tasks listed below. The EA work plan is posted on the UDOT website at the following web address <a href="http://www.udot.utah.gov/main/f?p=100:pg:2603231509751899000:::1:T,V:288">http://www.udot.utah.gov/main/f?p=100:pg:2603231509751899000:::1:T,V:288</a>,

**MGT 1 – Project Management/Administration/Quality Control** 

**Activity 05E – Develop Initial Public Involvement Plan** 

Activity 07E - Form Project Team and Set Budgets

Activity 11E – Obtain Mapping and/or Photography

**Note:** UDOT will provide Topographic Survey and Photography. Activity 11E is for coordination and collection of information only.

Activity 13E - Conduct NEPA Scoping

**Activity 15E – Develop Project Context** 

Activity 17E - Define Project's Draft Purpose and Need

Activity 19E – Identification and Initial Development of Alternatives
Activity 21E/25E – Environmental Resource Identification and Determine and Analyze
Impacts, Refine Alternatives as Necessary

**Note**: Under UDOT guidance an ES is prepared with the affected environment and environmental consequences in a single chapter. Therefore, Activity 21E, Affected Environment and Activity 25E, Determine and Analyze Impacts and Refine Alternatives as Necessary have been combined into a single activity.

Activity 23E - 4(f) Analysis

**Note:** This activity is for collection of information only. 4(f) Analysis is not required for ES **Activity 25E – Determine and Analyze Impacts, Refine Alternatives as Necessary Note**:

This activity is also included under Activity 21E.

**Activity 27E – Community Impact Analysis** 

**Activity 29E – Prepare Draft Document** 

Activity 31E - Internal QC/QA of EA

Activity 33E – Initial Sufficiency Review

Activity 35E - Conduct Public Meeting on EA

**Note:** A public meeting to disclose the impacts of the ES may not be required depending on the scope of the project. Consult with UDOT Environmental Staff to determine if a public meeting is required for the project. If no meeting is required appropriate notice of release of the ES is still required in local and regional newspapers.

Activity 37E – Public and Agency EA Document Review

**Activity 38E – Implement Public Involvement Plan** 

Activity 39E - Select Preferred Alternative

Activity 41E – Receive, Evaluate, and Respond to Public and Agency Input

Activity 43E - Final Sufficiency Review

**Activity 53E – Submit for Decision** 

**Activity 55E – Develop Concept Report** 

Activity 57E – Maintain Administrative Record

## B. QC/QA Plan Requirements

- The Consultant will prepare, distribute, and implement the Quality Control/Quality
  Assurance Plan for the project. The Department has adopted new QC/QA
  standards and the consultant must meet or exceed these requirements. The
  Standard may be found on the UDOT Web site <u>udot.utah.gov</u> under "Doing
  Business > Consultant and Designer Resources > Quality Control/Quality
  Assurance" or <u>udot.utah.gov/index.php/m=c/tid=650</u>.
- Document Control: All documents will be maintained in both an electronic and hard copy form. Each document will have a uniquely specific location in both electronic and hard copy formats.

## C. Department Furnished Items

• UDOT Standards, Policies, and Reference Materials (available online at the

UDOT Web site <u>udot.utah.gov</u> under "Doing Business > Standards, Policies, and Reference Materials" or <u>udot.utah.gov/index.php?m=c&tid=77</u>)

- UDOT Environmental Process Manual of Instruction (available online at the UDOT Web site <u>udot.utah.gov</u> under "Inside UDOT > Internal Groups and Divisions > Project Development > Environmental > Environmental Process Manual of Instruction" or udot.utah.gov/index.php?m=c&tid=241&d=full&type=1&item=277)
- UDOT Consultant Services Manual of Instruction (available online at the UDOT Web site <u>udot.utah.gov</u> under "Inside UDOT > Internal Groups and Divisions > Project Development > Consultant Services > Manuals" or udot.utah.gov/index.php?m=c&tid=615)